CITY OF BELLEVUE CITY COUNCIL

Summary Minutes of Special Meeting Council Retreat

January 14-16, 2010 Majestic Inn Anacortes, Washington

PRESENT: Mayor Davidson, Deputy Mayor Lee, and Councilmembers Balducci,

Chelminiak, Degginger, Robertson, and Wallace

ABSENT: None.

1. <u>Thursday, January 14, 2010</u>

Mayor Davidson opened the meeting at 8:20 p.m.

City Manager Steve Sarkozy opened the discussion with comments on reflective leadership and the similarities between the functions of a City Council and a corporate board. He noted the importance of recognizing each other's preferred style of communication and collaboration in terms of fostering effective group dynamics.

Mayor Davidson commented that he looks forward to building on prior Council successes. He referred to pages 7-1 through 7-3 of the meeting binder and reviewed the roles of the Mayor, Councilmembers, and the City Manager. He stated his goals regarding productive Council meetings and effectively utilizing each individual's strengths. Councilmembers discussed working styles and effective group dynamics.

Mayor Davidson commented on his preparation of a preliminary list of Council liaison assignments, which will be finalized on Saturday. His criteria for tentative assignments include:

- Leadership position as part of existing appointment;
- Appointment by outside agency; and
- Councilmember preferences.

Dr. Davidson feels the traditional Mayor and Deputy Mayor roles are well articulated in the packet materials. He commented that he had originally thought to propose two subcommittees of Council, relating to budget and economic development. However, since there will be such a heavy focus on the budget this year due to the economic downturn, he now feels that the budget will best be handled as a committee of the whole since all Councilmembers will want to be involved. He is proposing an economic development subcommittee, with a wide focus on local,

national, and international opportunities. He suggested Deputy Mayor Lee and Councilmembers Chelminiak and Wallace for this committee.

After discussion of potential Council assignments, at 9:30 p.m., Mayor Davidson recessed for the evening.

2. <u>Friday, January 15, 2010</u>

Mayor Davidson opened the meeting at 8:45 a.m., and all members were present.

City Manager Steve Sarkozy reviewed the planned agenda.

With regard to the budget, desired outcomes of the retreat include:

- Agreement on how to move forward with the budget through a new process. The Council will be involved in budget discussions throughout the rest of year.
- Gaining a better understanding of the Capital Investment Program (CIP) and how to move forward with funding projects in the short term.
- Discussion of overall financial policies.

Mr. Sarkozy reviewed key 2009 accomplishments:

- Bel-Red Subarea planning process, and its timing in conjunction with the planning for Sound Transit East Link light rail, as well as the development agreement related to the Wright Runstad catalyst project in the Bel-Red corridor.
- C-7 new energy partnership with other Eastside cities.
- Traffic computer system communication upgrade, including the laying of fiber to move forward with road construction projects. Mr. Sarkozy noted that these City projects helped to encourage Clearwire to move its corporate headquarters here.
- Success of December 2008/January 2009 winter storms response.
- Purchase of four Advanced Life Support (ALS) units with Medic I levy funding.
- Bellevue Philharmonic agreement to retain 4th of July performance.
- Cascade Water Alliance activities, including involvement in the acquisition of the BNSF rail corridor. This includes working with Puget Sound Energy, which will be working over time to increase its carrying capacity of natural gas.
- The regional communications agency, NORCOM, has resulted in a savings of approximately \$1million per year.
- Continued Aaa bond rating.
- Departments reaccredited.
- New cost containment strategy for employee health care plan.
- Recognition of performance management efforts City recognized as one of top ten in the country; and one of only three cities to earn the *Circles of Excellence Award*.

Mr. Sarkozy reviewed a compilation of highlights of major City activities and accomplishments over the past nine years:

- Ongoing favorable citizen survey results, with an overwhelming majority of residents reporting that Bellevue is a good to excellent place to live, and that they feel they are getting good value for their tax dollars.
- Maintaining a low property tax rate.
- Assessed valuation has doubled in 10 years.
- Continual improvements to the budget process to establish a better link between budget expenditures and performance. The Council will be able to utilize performance data more fully, and there is an interest in determining a way to involve the community in identifying city priorities.
- Additional equipment and staffing for the Fire Department has resulted in improved response times.
- Key staff are now trained in the Incident Command System.

The plan is to continue to add information to this "retrospective" list over time. If there is other data that the Council wants, they should let staff know. Deputy Mayor Lee feels it is especially important during this difficult budget process to communicate information to the community.

Councilmember Degginger requested data indicating how well the NE 10th Street overpass has improved congestion relief during peak hours, especially on heavily used streets such as NE 8th Street. He noted that statistics might strengthen the City's case for two additional crossings.

Mr. Sarkozy commented on staff's efforts with the Baldridge approach to continually improve processes and services to gain efficiencies. He noted that the new budget process is intended to build on the One City Initiative that has been underway.

Deputy Mayor Lee feels that staff must have the support of policy makers to be successful with the Baldridge approach. The budget offers a good opportunity to look at concrete results, and he would like further discussion of how the Council will participate.

Budget Discussion

Mr. Sarkozy provided an overview of meeting packet materials relating to the budget discussion. He described the priorities-based approach as a movement across the country. The City has been using a similar approach, to some degree, through its performance management program. However, the new budget approach involves the Council in identifying priorities early in the budget process. Once the Council is able to define the resources available and general priorities, the City Manager must develop and present a balanced budget to the Council.

Councilmembers raised concerns regarding approaching the budget in terms of determining government priorities, as that creates challenging issues for the Council. They questioned the internal process of reviewing operations and determining which services and programs can be eliminated. Councilmembers discussed concerns about balancing the issues related to priorities, taxes, and service levels. They questioned the approach outlined on page 4-3 of the meeting binder, and suggested that priorities should be identified before determining how much revenue is needed.

Councilmember Degginger is concerned about programs and services that are likely to be eliminated. He would like the Council to be aware of the recommendations early in the budget process.

Mr. Sarkozy said a new budget approach potentially provides an opportunity to constrain the amount of dollars to be allocated to priorities, in that it can require that proposals be submitted in ways that reduce the size of the budget.

Councilmember Balducci and Deputy Mayor Lee commented that the Council must have the flexibility to adjust revenues as needed to meet priorities throughout the budget process.

Councilmembers inquired about the performance measures used to determine the appropriate funding levels for the different City departments and functions. For example, what performance measures support that more than 40 percent of the budget is allocated to public safety functions?

Mr. Sarkozy described how the multi-jurisdiction NORCOM agency has resulted in savings equivalent to six staff positions. He noted that the budget process can have more or less Council involvement in determining which services are more valuable. Mining the organization for efficiencies is painful, and changes will need to be made over time. However, it is important to establish a mindset of constantly reviewing the services provided.

Mr. Sarkozy questioned the level of involvement desired by the Council in the budget process, and the point at which they want to be involved in the process. He noted that the Council should be extensively involved in discussions about the City's financial policies.

Mr. Sarkozy described two approaches for Council involvement. One is to provide Council direction to staff to develop the budget based on the priorities that currently exist. This would give staff the responsibility for identifying budget cuts and providing alternatives for the Council's consideration. Another approach is to discuss priorities earlier in the process. He noted that the budget is essentially a policy document that will ultimately be approved by the Council. Mr. Sarkozy explained that staff Results Teams will evaluate and rank budget proposals before they are presented to the Council.

Councilmember Robertson would like staff to present information to the Council outlining what the City is legally required to do that cannot be eliminated, and which services and programs make Bellevue a great city. This would help guide the Council in identifying its priorities.

Mayor Davidson indicated that the intent is not to define the process at this time, but to come back after the Council has read the material provided by staff and is ready to address policy drivers.

At 10:55 a.m., Mayor Davidson declared a break.

The meeting resumed at 11:20 a.m., with the Council joined by staff including Finance Director Jan Hawn, Planning and Community Development Director Matt Terry, Transportation Director Goran Sparrman, and Diane Carlson, Director of Intergovernmental Relations.

Staff indicated that budget priorities and objectives might shift due to the new makeup of the Council and the changes in the environment, including the economic downturn. Revenue policies will be discussed later in the afternoon.

Councilmembers shared their philosophical views about the priorities of City government:

- Councilmember Wallace feels it is appropriate to track priorities and performance along the lines of the budget surveys. However, prioritizing one service or program above another does not necessarily mean that you do not provide the lower priorities. He identified the top priorities as:
 - o Public safety,
 - o Transportation projects to support growth,
 - o Economic development and job creation,
 - o Maintaining the parks system, while reviewing potential adjustments to the desired level of service.
 - Working to identify ways to improve water and air quality, as well as the salmon habitat, while allowing residents to use their property.
- Mayor Davidson concurred that prioritization does not necessarily mean certain programs will be eliminated. However, the Council could choose to adjust service levels.
- Deputy Mayor Lee recalled an earlier "gap" analysis of where the City might be lacking in terms of meeting the community's needs and/or expectations.
- Councilmember Degginger commented on the following priorities:
 - O Public safety (i.e., low crime rates, effective disaster planning and emergency response) is the highest priority. He noted the need for more discussion about what the City is doing and how much it costs. The community's needs are changing due to growth and development.
 - Maintain our infrastructure investments and deliver new infrastructure projects, primarily roads. He said the City must provide a relatively high level service to encourage people and businesses to remain here.
 - o Quality of life in all neighborhoods.
 - o Environmental Stewardship Initiative.
- Councilmember Robertson noted the following priorities:
 - Safe community, including probation services.

- With regard to infrastructure, take care of what already exists first, and then focus
 on the Downtown, Wilburton area, and the Bel-Red corridor. Continue to
 maintain and improve public utilities.
- o High performing government that is effective and efficient.
- o Neighborhood vitality and health.
- With regard to parks and open space, the City might need to slow down on acquisitions, and to develop parks in manageable phases.
- Sustainable environment.
- o Economic growth.
- Councilmember Chelminiak commented on the following priorities and issues:
 - Safe community, including Police and Fire services as well as emergency response and Development Services.
 - o For economic growth, must provide mobility including transit infrastructure.
 - o Have a plan through 2040.
 - Catalyst provided by the education system in this region. The University of Washington brings more than \$1 billion to the region for research and development annually. He encouraged finding a way to tap into these opportunities, perhaps through Bellevue College, and he noted the link between educational facilities and economic growth.
 - o Maintain a livable environment, including maintaining parks at a high level.
 - o Arts, cultural, and community celebration activities should be planned.
- Councilmember Balducci noted the following priorities:
 - Citizen surveys indicate that the community's top priorities are public safety and transportation, which are top priorities for the Council as well. Putting public safety as the highest priority, however, does not mean that the Council should fund every budget proposal within this area.
 - o Transportation is a key priority with regard to economic development.
 - o Continue to do things that leverage support from other places (i.e. Probation Services is largely a volunteer organization).
 - Need to maintain human services, especially at this time when the community needs them the most.
 - She suggested a new neighborhood initiative that involves thinking about how to use current funds to do things smarter, as opposed to gateway signs and minor loans to fix mailboxes. Go to each neighborhood less frequently but with more dollars to spend on higher impact projects (e.g., sidewalks).
 - Consider low-maintenance plantings and landscaping in parks and along rightsof-way.
 - With regard to the Bel-Red area, require developers to pay for infrastructure as part of permit approval.

Councilmembers discussed ideas for better marketing of the community and its quality of life, including the involvement of businesses and schools in this effort.

Councilmembers discussed the challenge of maintaining Bellevue's high standards and quality of life, while also reducing the budget. They discussed the need for a budget structure and process that will weather the economic ups and downs.

At 12:10, Mayor Davidson declared a brief recess. The meeting resumed at 12:20 p.m. as a working lunch.

Financial Policies

Finance Director Jan Hawn walked through the comprehensive financial management policies, which have been in place for some time and fall into four primary areas: 1) Revenue policies, 2) Reserve policies, 3) Debt policy, and 4) Capital Investment Program maintenance and operations (M&O) distribution.

Councilmember Wallace questioned the ability to use debt capacity for moving forward with the Mobility and Infrastructure Initiative. Ms. Hawn described how debt could be utilized and the differing costs associated with potential revenue sources for repayment. Mr. Wallace questioned the City's policy to not use long-term debt, noting that current borrowing rates are extremely low and likely to go up in the future. He suggested that it might make sense to change this financial policy.

Councilmember Chelminiak noted that City Hall debt payments are constricting revenues available for other infrastructure purposes.

Mr. Wallace said he would like to see more information on the City's ability to borrow and the cost of borrowing. Mr. Sarkozy commented that the City's debt policy is based largely on wanting to preserve the City's Aaa bond rating. However, staff acknowledges that borrowing might be the only way to fill some of the budget gaps.

Deputy Mayor Lee encouraged approaching the budget in a conservative and business-like manner.

Councilmember Balducci feels it is appropriate to consider debt to fund the community's priorities.

Ms. Hawn reviewed policies governing the transfer of maintenance and operations costs associated with CIP projects to the General Fund. She noted that a priorities-of-government budget approach focuses on what the Council and City want to deliver rather than on which portions are paid by the operating and capital budgets.

The Council asked for more details on the M&O components. Mayor Davidson recalled that originally sales tax revenue was split equally between the capital and operating budgets. However, now the General Fund receives more sales tax revenue, which decreases the resources available in the capital budget.

Councilmember Chelminiak feels that the current handling of M&O costs is constraining future Councils' ability to fund projects. He suggested that perhaps five years after the completion of a capital project, M&O costs should be moved to the operating budget/General Fund. He feels that, for example, a maintenance staff position needs to compete with other operating projects.

The Council discussed the issue of paying for studies from the capital budget. Several Councilmembers expressed that studies should more appropriately be considered as operating costs.

Councilmember Chelminiak suggested an alternate approach in which maintenance costs are funded in the CIP Plan, but operating costs are moved to the General Fund.

Responding to additional discussion, Mr. Sarkozy said staff will bring back options for Council consideration.

Council moved to a discussion of emerging issues and future opportunities.

Supplemental CIP and Mobility and Infrastructure Initiative Finance Plan

Mr. Sarkozy indicated that staff is seeking direction on how to proceed with projects in the Supplemental CIP Plan and Mobility and Infrastructure Initiative finance plan, given that the Council has altered the planned revenue approach. Ms. Hawn walked through the original and modified revenue assumptions, modified spending plans, and options to fill the \$47 million gap.

Mayor Davidson highlighted the need to prioritize projects like NE 4th Street to be able to obtain federal grant funding.

Ms. Hawn clarified that \$10 million are available from the first three-percent property tax adjustment in 2009, and \$7.4 million are available in the Supplemental CIP.

Dr. Davidson suggested that the \$17 million would fund some of the priority projects. Ms. Hawn explained that by not adopting another three-percent property tax in December 2009, the City lost \$11 million that would have funded the full 2009-2010 spending plan.

Mayor Davidson said he would like to have a discussion regarding the prioritization of the \$17.4 million. He would like some funding to go to the NE 4th Street project in order to preserve its federal grant funding.

Council and staff discussed the need for long-term financial commitments to pay for large transportation projects. Potential revenue sources include the creation of a Local Improvement District (LID) and the assessment of impact fees.

Transportation Director Goran Sparrman reviewed key transportation projects in the Wilburton area. The City needs to allocate dollars to the 120th Avenue project in order to maintain federal grant funding.

Councilmembers discussed the need to consider both short-term and long-term funding needs for these major transportation projects. Funding options include taxes, debt, and/or reprioritizing allocations within the existing CIP Plan.

Councilmember Wallace said he would need to know more about the LID, including the underlying financial policies and impacts to particular properties, before he could be comfortable with the concept. He expressed concerns regarding both LID assessments and impact fees, including the inequity inherent in these mechanisms.

Councilmember Balducci said that short-term allocations do not make sense unless the Council is committed to the long-term financing of the Mobility and Infrastructure Initiative plan.

Councilmember Chelminiak stated the importance to the City's future of funding key Wilburton area and Bel-Red corridor projects, whether through borrowing, raising taxes, or other strategies.

Councilmember Wallace noted that he based his decision against a property tax increase for this year on the 2010 spending plan. He feels it could be accomplished, with the exception of the acquisition of the Metro site, without a property tax increase. He is also not prepared at this point to commit to voting for a property tax increase in future.

Councilmember Balducci stated that reprioritizing the CIP Plan will not be able to generate the funding needed for the NE 4th Street and 120th Avenue NE projects.

Mr. Sparrman commented that moving forward with these projects can help lead the community into economic recovery and allow the City to leverage developer and business monies.

Deputy Mayor Lee said that for him the question is not about commitment, but about timing. He said there is a need to consider all options, and to discuss under what conditions the Council is willing to support a property tax increase.

Mr. Sarkozy summarized the Council's interest in proceeding with the NE 4th Street and 120th Avenue projects, using the \$17.4 million for design and right-of-way acquisition. By the end of the year, staff can identify the balance of funding needed to complete the projects. This assumes the receipt of federal grants of \$2.6 million and \$5.6 million, which require project completion within a specific time period.

Mr. Sparrman asked the Council to consider committing \$1 million toward conceptual engineering for the Bel-Red NE 15th/16th Street project in order to identify design requirements in preparation for upcoming negotiations with Sound Transit related to East Link light rail.

Following additional Council discussion, Mr. Sarkozy said staff will bring transportation projects back for further discussion within the next few weeks.

At 2:30 p.m., Mayor Davidson declared a break. The meeting resumed at 2:50 p.m.

East Link Light Rail Tunnel Affordability

Diane Carlson, Director of Intergovernmental Relations, reviewed the preliminary analysis of tunnel funding options. Mr. Sparrman provided additional details regarding project contingencies. Ms. Carlson described several of the tools that Sound Transit has used in the past to reduce project funding requirements, including extending the project duration, as well as other potential ways to achieve project savings. She noted potential ways to provide local contributions to the tunnel project.

Councilmember Wallace questioned the use of Sound Transit East Subarea funds for the entire I-90 portion of the East Link light rail project. Ms. Carlson said the Rainier Station costs are being paid by the West subarea and involve the receipt of \$100 million in federal funds. Sound Transit has determined that the East Link project provides benefits to the East Subarea and not to the West.

Mr. Sparrman commented that, politics aside, the good news is that there are ways to fund a downtown Bellevue tunnel that do not require raising new taxes.

Councilmembers discussed their interest in a downtown tunnel, which is a priority for the business community as well. Councilmember Wallace said he would support additional costs for a tunnel option that will avoid impacts to the Surrey Downs neighborhoods.

Mr. Sparrman commented on the viability of funding a downtown tunnel through continued negotiations with the Sound Transit Board and by working with other stakeholders who support a tunnel. Similar approaches have been successful on past projects. He briefly described new ideas for cut and cover tunneling, which would keep surface streets open and result in limited traffic impacts.

Light Rail Cost/Ridership/Traffic Data

Mr. Sparrman described the Downtown Bellevue light rail and traffic modeling and analysis process. The City is now using the VISSIM model, which allows analysis at the micro level and provides an accurate graphical depiction of traffic conditions. Mr. Sparrman reviewed 2030 estimates for traffic conditions and transit use. He described the analysis of four major alignment alternatives, including the adverse impacts associated with at-grade light rail alignments. Tunneling will significantly reduce these impacts.

Staff responded to a series of questions on light rail modeling. Ms. Carlson said project information is changing daily, and the Council will be provided with updated information for the January 25 Council meeting.

Planning and Community Development Director Matt Terry reviewed the cost implications for the four downtown (Segment C) light rail alternatives:

Baseline alternative is C4A (at-grade) - \$700 million. Tunnel is estimated at \$1 billion.

C9A estimate is \$650 million, and C11A estimate is \$750 million.

Mr. Terry reviewed segment ridership and overall East Link ridership for the alternatives. He described station locations and how they would serve the downtown based on varying walking distances represented by the alignment alternatives.

Staff responded to questions regarding projected development in the Downtown, Wilburton, and Bel-Red areas. Additional information will be provided on January 25.

Mr. Terry concluded that the three at-grade and the tunnel alternatives best serve the Downtown. The C14E alignment best serves regional trips, but reflects a somewhat reduced level of service for the Downtown.

Staff responded to additional questions of clarification.

At 4:50 p.m., Mayor Davidson declared a dinner break.

The meeting resumed at 7: 55 p.m. Councilmember Balducci arrived at 8:02 p.m.

Mayor Davidson continued Council discussion regarding light rail alignment alternatives.

Mr. Sarkozy commented on the benefits of alignments that run closer to the downtown core. He explained that there are tools for contributing to the overall light rail funding package, and that Seattle was successful in utilizing a number of mechanisms.

Councilmember Robertson feels the City should seek an alignment close to the center of town, and that the City should not need to contribute dollars to the Sound Transit project. Her backup position would be to support the C14 rather than attempting an at-grade configuration in the downtown.

Councilmember Wallace said he is open to that position, assuming that the tunnel portal is on the Red Lion site and not looming over the Surrey Downs neighborhood. He expressed an interest in a cost-effective option that does not use the City's right-of-way.

Deputy Mayor Lee feels the downtown alignment must be in a tunnel. He would prefer to move people closer to Bellevue Square.

There was general Council support for the downtown C9T alternative. Some Councilmembers want to see the tunnel portal (i.e., cut and cover tunnel) located on the Red Lion site. There was some support for the C14E, which included concerns about urban design, constructability, downtown service levels, and impacts to I-405. There was general concern about applying any new tax or revenue source to achieve a downtown tunnel.

Councilmembers acknowledged that the light rail project is a 100-year solution. They discussed impacts to the arterial system, as well as service to key downtown destinations.

Light Rail Segment B

Staff and Councilmembers discussed aspects of the Segment B alternatives including the B3 and the B7.

Councilmember Balducci observed that Sound Transit is in favor of an alternative that utilizes the South Bellevue Park and Ride lot.

Councilmembers discussed potential environmental and noise impacts of the Segment B options, as well as possible new options that might access the park and ride facility before crossing the Mercer Slough in a more northerly alignment.

Mayor Davidson indicated that discussion about Segment B will continue at the next Council meeting.

At 10:02 p.m., the Council recessed for the evening.

3. Saturday, January 16, 2010

Mayor Davidson opened the meeting at 9:05 a.m., and all Councilmembers were present.

Mayor Davidson reviewed the plan for the day. He announced recess to Executive Session for approximately 30 minutes to discuss one item of property acquisition.

The meeting resumed at 9:40 a.m., and discussion moved to address emerging issues and future opportunities.

The Council discussed the need to bring more attention to neighborhood shopping centers, and the need for redevelopment of the Newport Hills shopping center. Staff is looking at the possibility of changing the approach of the Neighborhood Investment Strategy to address this objective.

Councilmember Wallace suggested that the Council review the planned Environmental Impact Statement (EIS) for Newport Hills shopping center. He noted that this would provide the opportunity to look at redevelopment line items and to better understand how City Code affects the ability of the community to redevelop and grow.

The Council discussed Meydenbauer Center and the potential for its future expansion. They requested an annual report on the Center. Councilmember Degginger expressed an interest in more information on the Center's operations, marketing, and long-range plans. Councilmember Wallace asked about alternatives for enhancing the usage of this facility.

At 10:20 a.m., Mayor Davidson declared a break. The meeting resumed at 10:40 a.m.

Deputy Mayor Lee encouraged better communication with Meydenbauer Center to fully understand its issues and its role in the community's economic development.

Moving on, Mr. Sarkozy commented on potential annexation areas and the Eastgate area land uses. He noted that this will be discussed in greater detail at next week's meeting.

Councilmember Balducci feels that a compelling reason for annexing the area is to provide public safety services.

Councilmember Degginger noted infrastructure needs in some of the potential annexation areas, including two areas served by septic tanks.

Mayor Davidson recalled the history of attempted annexations of the Eastgate area, in which a prior annexation vote failed due to an unwillingness to take on a portion of the City's bonded indebtedness and an interest in creating a new Community Council for the area.

Councilmembers requested information on the proposed method of annexation and a financial analysis of the bonded indebtedness. Councilmember Chelminiak suggested researching recent annexation actions in Kirkland.

Council Rules and Council Liaison Assignments

Councilmembers briefly discussed modifications to Council Rules, including an interest in changing the order of the Regular Session agenda to move Approval of the Agenda to occur earlier in the meeting. The City Clerk will work with the City Attorney's Office to draft amendments to the Rules.

After further discussion of liaison appointments, Mayor Davidson indicated that he will finalize Council assignments for Boards, Commissions, and regional forums very shortly.

Mayor Davidson reviewed the points he intends to cover at his upcoming Rotary presentation:

- Economy and effects on budget; budget process.
- Impacts of recession on human services and the need for a safety net.
- Economic development and recovery plan. Discuss new Council Economic Development subcommittee and work with Economic Development Director.
- Encouraging new methods of developing sense of community. He noted strong residential neighborhoods like Woodridge, while other communities have amenities like shopping, hospital, etc. Dr. Davidson ran for office due to his desire to give back to community, and he hopes to encourage others.
- Opportunity for neighborhood and faith-based efforts to support human services.
- Bellevue's vision for a downtown circulator.
- Partnership with Sound Transit to bring East Link light rail to Bellevue.

Dr. Davidson asked Councilmembers to share their messages with the Council when they are out speaking in the community. He favors openness and encourages sensitivity to each other's views. He added that he will comment on the continued demands associated with transportation mobility, and on the SR 520 project.

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Councilmember Chelminiak noted that Councilmembers' comments should articulate adopted policies of the City Council, as reflected in Interest Statements or other policy documents.

The meeting was adjourned at 11:45 a.m.

Myrna L. Basich, MMC City Clerk

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